Annual Report

1990-91

VOLUNTARY PLANNING

91-06616/

The Mission of Voluntary Planning

To provide for the effective involvement of the non-government sector in planning for sustainable development.

Sustainable Development is a process of change in which the exploitation of resources, the direction of investments, the orientation of technological development and institutional change are made consistant with future as well as present needs.

Objectives

- To facilitate the identification of problems by the non-government sector and to relate appropriate private and public resources in an attempt to solve these problems.

- To involve the non-government sector in the analysis of government planning proposals during the process of their development and prior to final approval.

Voluntary Planning is a voluntary association of non-government individuals and groups, staffed and funded by the Government of Nova Scotia, that operates at arms length from government to promote sustainable development.

Logo

The cover shows Voluntary Planning's logo.

The map of the Province superimposed over a gradually ascending bar chart represents Voluntary Planning's commitment to the increased well being and prosperity of Nova Scotians. Executed in earthy bronze, it is a reminder of the common ground and common purpose we share.

Annual Report

1990 -1991

Voluntary Planning

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Chairman's Message

Dear Members:

Once again, I am pleased to address you in the Annual Report message.

The 1990 - 1991 year has been an extremely busy one for Voluntary Planning. I extend my deepest thanks to all Sector, Committee and Board members. Without your experience, keen interest and spirit there would be no Voluntary Planning to speak of. It is my honour and privilege to Chair an organization of such outstanding individuals.

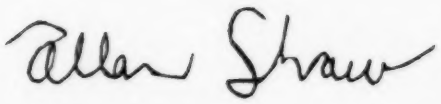
I would also like to acknowledge and thank the Voluntary Planning Staff for their fine efforts throughout the year.

Among the already highly active Sectors of Voluntary Planning and numerous issues addressed, the Economic Strategy process and document arose as the dominant activity for the year. The Consultation Paper *Our Province - Our Future - Our Choice* is complete. Now we begin, what many people consider to be more important than the development of the paper, the communication and consultation phase of the process and no less a demand than to begin shifting the attitudes of all Nova Scotians to meet the challenges of global competition. Voluntary Planning, with the assistance of a "communications team" seconded from the private sector and government, will communicate and consult with all interested Nova Scotians throughout the Spring of 1991. A report chronicling the comments and suggestions will be forwarded to Government in June 1991.

This will not signal the end of the process, or our task. Voluntary Planning is committed to ensuring the work and commitment undertaken - in the economic rebirth of Nova Scotia - does not become squandered. Voluntary Planning will continue - through the Board, the Sectors, and individual members - to challenge the Private Sector and Government alike to implement the principles of the Economic Strategy Consultation Paper.

As noted earlier, the "team" has been seconded to assist us with the task of communication and consultation. I would like to extend our thanks to the respective organizations for demonstrating, in a most tangible manner, their commitment to the project.

In conclusion, throughout 1990 - 1991 you have risen time and again to a variety of challenges; 1991 - 1992 promises to have as many, if not more. Yet I rest assured that all members will undertake to meet these challenges in the same quiet, self-assured manner that Voluntary Planning members have done since our inception.



Allan C. Shaw
Chairman, Voluntary Planning

The Atlantic Economy: Review of 1990, Outlook for 1991

Atlantic Provinces Economic Council (APEC)

Once again we are pleased to include for our members information, an excerpt from APEC's *Atlantic Report*(volume 25 number 4, December 1990).

As always, we are grateful to APEC for allowing us to reprint their retrospective summary of the Nova Scotia economy.

APEC notes that information used to compile this report is current to December 7, 1990. Members wishing greater detail should secure a copy of the full report (contact APEC at 422-6516).

The Nova Scotia economy moved at a slower but steady pace in 1990. By the end of the year the province, along with its neighbours, had avoided some of the effects of the recession sweeping Quebec and Ontario. One reason is that there is a dominant and generally stable service sector that is the last to feel the pinch in a recession. The province can not avoid joining the national slow down, however, and the troubled fishery, declining government spending, wary consumers and other factors will all take a toll on economic growth in 1991.

Employment levels have continued to increase through 1990. The numbers of people looking for work have increased even more rapidly. The unemployment rate will continue to be higher on average than it was in 1989. At 10%, the province's unemployment rate is still the lowest in the region and is not far off the rapidly increasing national rate. The unemployment rate in Cape Breton improved sharply in the latter months of the year but some of the improvement relates to labour problems which tend to have the effect of removing individuals from the survey. Cape Breton has one of the lowest labour force participation rates in Canada, and much unemployment remains hidden. In contrast, the unemployment rate in Halifax jumped to 8% in October from 6.6% in October 1989, but it has one of the highest participation rates in Canada.

Despite good employment growth, wages and salaries have trailed the national pace through 1990. Lower average wage settlements and some labour difficulties in the public and mining sectors may have contributed. Retail sales were slightly ahead of the national pace but still declined in volume terms. Automobile sales were particularly weak as high interest rates and low levels of consumer confidence took their toll. Consumers may yet respond to early Christmas sales, and a desire to avoid paying the Goods and Services Tax on some purchases. This will only serve to shift activity ahead from 1991, however. Consumer prices continue to increase a little faster than the national pace as the province plays catch up to national price trends.

The value of domestic exports showed limited growth over the first nine months, reflecting the higher exchange rate relative to the American dollar and reduced demand in major markets. The limited pace of growth relates to a substantial decline in exports of end products. Food product exports were strong despite problems in the fishery. The value of manufacturing shipments grew 3.3% during the first three quarters, while shrinking 2.7% nationally. Increased food product and wood product sales partly offset a 7% drop in pulp and paper shipments.

The Port of Halifax, Canada's foremost container port (see *APEC Newsletter*, October, 1990) has seen no growth in import cargoes for the first ten months of 1990, while exports grew by 6%. With annual revenues near $350 million and total employment near 5900, the activities of the Port are important to the Halifax area economy, as well as to some 800 shippers throughout the Atlantic region who use the port to reach export markets around the world.

Nova Scotia avoided recession in 1982, mainly because of its big cushion of public administration and defence, and lavish subsidies for offshore oil and gas exploration in the early 1980's. The former of these is not quite as big, the latter have gone. The province will trail the national pace very slightly in 1990 (0.8% to 1.3%) and should match it in 1991 (1% to 1.5%).

Committees of the Board Reports

Voluntary Planning Board

Chairman - Allan C. Shaw

The Board is comprised of approximately 40 members, Sector Chairmen and members at large. The Board aims for a reasonable point of view, one that represents the interests of all Nova Scotians. Consensus on proposals and recommendations ensure that the Board and Sectors maintain the broad point of view and do not reflect the narrower interests of any one particular group.

The primary themes for the 1990 - 1991 Board agenda were:

- *The development of an Economic Strategy framework*
- *the Economic Strategy communication and consultation process*
- *Workers' Compensation*
- *The establishment of a Small Business Development Committee*
- *The Health Care Sector's response to the Department's release of "Health Strategies for the 90's: Managing Better Health "and the Sector's new Terms of Reference*
- *LRCC's initiatives on Occupiers' Liability, and the Caretakers of the Environment International Conference for 1993*
- *Environment and Economy's "Towards Sustainable Development in Coastal Areas"*
- *The Energy Sector's Report "Energy - A New Outlook"*

› *Transport Canada's Cost Recovery Policy, the competitiveness of the Port of Halifax, and an intermodal terminal for Halifax*

Guest presenters at the meetings were:

- **Gordon Anderson**, Financial Consultant - Wood Gundy Inc. - on the Working Ventures Canadian Fund Inc. a labour-sponsored investment fund
- **Jean Dobson**, Executive Director - Pay Equity Commission - on the pay equity legislation currently covering the public sector and as proposed for the private sector
- **Lance Hale**, Executive Director - National Entrepreneurship Development Institute, Nova Scotia - on the activities of the Institute with regards to promoting entrepreneurship and enterprise creation
- **Fred Morley**, Senior Economist - Atlantic Provinces Economic Council - on the Atlantic Economy: Review of 1990 and 1991 Outlook
- **Phil Hartling**, Assistant Secretary - Council of Maritime Premiers - on Dr. Charles MacMillan's report *"Facing the Future"*
- **Ed Ruben,** Resource Consultant, the Spicer Commission - on the "Citizen's Forum on Canada's Future"
- **Ben Wicks,** Syndicated Cartoonist - Annual Meeting Keynote Speaker

Executive

Chairman - Allan C. Shaw

The Executive Committee serves as the chief operating vehicle of the Voluntary Planning Board. While the Board is the final authority, the Executive Committee, acting on its behalf oversees the management of Voluntary Planning.

The Executive was kept fully briefed on the progress of the Economic Strategy process throughout the year. Issues addressed by the Executive ranged from items brought forward by the Sectors, to requests from outside agencies and/or Government. Issues dealt with by the Executive included:

- *The Environment and Economy paper "Towards Sustainable Development in Coastal Areas"*
- *Referral to LRCC on the formation of a Natural Resources Education Sub-Committee*
- *Monitoring of the newly formed Natural Resources Education Sector*
- *Monitoring of LRCC funding for educational programs*
- *A presentation by Doug Meyers, Dean of Henson College, on the concept of a self-employment strategy and its possible incorporation into the Economic Strategy process*
- *Monitoring the establishment of a joint labour and employer committee to address workers' compensation*
- *Correspondence with Management Board Chairman urging government acceptance of the thrust of the Construction Sector's March 1989 report - "Strategy 2000"*
- *Monitoring of 1990 - 1991 budget process*
- *Approval of the Department of Labour's request to assist in planning a conference on health and safety for the fall of 1991*
- *Referral of Working Ventures Canadian Fund Inc. to Taxation Sector and New Business Issue Group for consideration*
- *Referral of pay equity in the private sector issue to the Human Resources Sector*
- *Analysis of the Federal/Provincial Cooperation Agreement on Industrial Development signed 13 December, 1990*
- *Input into Health Care Sector's Terms of Reference and approval.*

CORE

Chairman - Bill MacLennan

The development of an Economic Strategy framework paper continued to dominate the CORE Committee's agenda for the 1990 - 1991 year.

Through numerous meetings involving hundreds of Nova Scotians, inside and outside of Voluntary Planning, a Consultation Paper was developed. *Our Province - Our Future - Our Choice* presents a solid framework for an Economic Strategy for the Province.

The Strategy in Brief

Our Province - Our Future - Our Choice is essentially a call for a higher order of economic self reliance by taking a more vigorous part in the new, competitive global economy. It recommends a concerted approach to economic development by all Nova Scotians, with the private sector providing the competitive, wealth generating thrust and the public sector providing the common support services, climate and regulatory framework.

The Consultation Paper's general Strategy theme is that we must concentrate on those matters that improve competitive performance and hence economic prosperity.

Our goal is to:

Build an economy that is based on competitive success so we will be able to sell more goods and services in the global marketplace.

To achieve our goal we must focus on:

- The competitive drive of the private sector

- Sustainable industrial development and enhancement of our environment
- Strategic support for tradeable goods and services and a return to world trading as a Nova Scotian characteristic
- Concentration on building of higher orders of customer satisfaction into our products and services
- The application and development of advanced technology
- The development of a common passion for quality and productivity
- The enhancement of the potential of our people through education and training
- Acceptance of and support for responsible risk taking and entrepreneurism
- The mobilization of the people of our smaller communities
- The enlargement of our home market and our Atlantic competitive weight through greater economic cooperation within Atlantic Canada. and finally
- Competitive, supportive, interactive Government

These items are the substance of our seven Core Values:

- Private sector driven
- Outward looking
- Value added
- Technologically advanced
- Performance oriented
- Environmentally oriented
- Regionally sensitive

Finally, in order to support these Core Values, 9 competitive levers have been identified:

- People
- Quality
- Productivity
- Technology
- Community Economic Development
- Transportation
- Creating - Developing Business

- Trade
- Government Role

Government Caucus members were briefed on the framework and its suggested principles and proposals in a full day working session on November 8, 1990. At this time a commitment was made to return to Cabinet once the paper was completed; this was fulfilled on March 6, 1991.

In addition briefing sessions were also held with the Liberal and NDP Leaders, their respective Caucus members, and various associations such as the Nova Scotia Federation of Agriculture and the Economic Developers' Association of Nova Scotia.

A Communications Management Committee of CORE was formed to begin planning the approach to the communications - consultation aspect of the Economic Strategy project. The Committee is chaired by Pat O'Neil.

At this time I would like to thank the Nova Scotia Trade Council, the Council of Applied Science and Technology and all the CORE members and resource people who participated on the development of *Our Province - Our Future - Our Choice*. The perseverance, expertise and commitment demonstrated throughout the nearly two year process is gratifying. On behalf of Voluntary Planning, myself, and all Nova Scotians I would like to thank you and commend you on job well done.

Communications Management

Chairman - Pat O'Neil

The Committee met several times to consider the need to a communicate, and consult on the concepts of *Our Province - Our Future - Our Choice*. Originally, the process appeared to be a simple one of coordinating a series of public regional meetings, polling the Voluntary Planning membership and recording the comments.

It soon became apparent, that for the Strategy to have a significant impact and begin the needed shift in the attitude and actions of all Nova Scotians, the process must involve everyone who wants to make a difference to their province.

Not everyone will agree with every proposal in the consultation paper. There are inevitably differences of opinion - even among members of Voluntary Planning. We recognize that we can only create change as the result of a process of discussion and debate.

It was agreed that in addition to the public regional meetings numerous individual meetings with associations, labour and community groups would also be accommodated and encouraged. Cabinet was briefed on March 6 of these plans for the consultation process and objectives.

Integral to the approach was the secondment of a "communications team" to manage and coordinate the communication - consultation project's media and public relations requirements. We are fortunate to have such a team assisting us. Ms. Marilyn MacDonald has been seconded from Dalhousie University and has graciously consented to be the team manager. I thank all the sponsors of seconded team members for their support of this important project.

Although the Committee is committed to bringing back a report to Cabinet in June 1991, this does not signify the end of the process. Voluntary Planning is committed to ensuring, and assisting where feasible, that the players responsible for implementing aspects of the Strategy framework do so.

Workers' Compensation

Chairman - Harold Crosby

This special committee of labour and employer representatives was convened to develop a joint submission on Bill 99 - *An Act to Amend and Revise the Law Respecting Workers' Compensation.* The Committee was successful in achieving consensus recommendations regarding four specific aspects of the compensation system - rehabilitation, prevention/safety, consultation, and costing.

Voluntary Planning appeared before a Select Committee of Legislature on October 3, 1990 to present its submission. The presentation was very well received with the Select Committee recommending further actions which Voluntary Planning could undertake in the ongoing evaluation of the workers' compensation system.

Sector and Committee Reports

Agriculture

Chairman - Peter Wile

The Agriculture Sector met primarily to receive a presentation on, and discuss, the Economic Strategy and its implications. Members also updated discussions on its animal welfare position and monitored the Federal initiative "Growing Together". The Sector also received the proposed Occupiers' Liability Legislation and will be making comments on this as the legislation progresses.

Together with the other Natural Resources Sector Committees of Voluntary Planning the Agriculture Sector has a representative appointed to the Natural Resources Education Committee. This committee has been formed to provide input into the school curriculum regarding the natural resources and their importance in the Nova Scotia economy.

Finally, the Sector will be reviewing and discussing the final draft of the Economic Strategy Consultation Paper.

Community Development

Chairman - Heather Williams

The Community Development Sector, this year, consisted of a small committee, known as the Special Committee on Community Economic Development, established to provide input into the proposed Economic Strategy process and final document. The Committee met throughout the year and were successful in having their suggestions form the basis for the Community Development section of the Economic Strategy Consultation Paper.

Development of a Government Community Economic Development Strategy/Policy remains a priority for the Committee. Currently the Committee is searching for a new Chairman. Many thanks go to Heather Williams for her leadership and tireless efforts.

Construction

Co-Chairmen - Murray Nicoll
Fern Tardif

For the past year, a major focus of the Construction Sector has been the development of a joint government - private sector strategy on the upgrading of Nova Scotia's infrastructure (roads, bridges, sewers, and water mains). In cooperation with associated provincial departments, the Sector will continue to explore the economic and environmental impacts of infrastructure renewal, including the identification of funding mechanisms for implementation.

The Sector has taken a lead role in convening a planning committee, to work with the Department of Labour in the development of a health and safety forum covering province wide interests.

Extensive input was also provided to the Economic Strategy process through presentations made to the Committee.

The Sector continued to monitor the implementation of its 1989 report *"Strategy2000"* with renewed efforts to achieve a formal response from the Government of Nova Scotia regarding its commitment/ability to proceed on each of the specific recommendations to government. Progress was made in the implementation of private sector initiatives identified in *"Strategy 2000"*, in the areas of technology transfer and industry training. This was achieved through the Construction Industry Development Council of Nova Scotia (CIDCONS) and affiliated organizations.

Energy

Chairman - Gary Croswell

The major focus of the Energy Sector for the past two years was the preparation of a paper identifying energy related issues and opportunities for the next decade.

The final document, titled *"Energy - A New Outlook"* will be distributed to interested government departments, industry associations and educational institutions.

Through two presentations made to the Sector, members provided considerable input to the Economic Strategy process.

Environment and Economy

Co-Chairmen - Ray Côté
Alan Bell

Alan Bell replaced Robbie Shaw as one of the Committee's co-chairmen in May 1990. Many thanks to Robbie for his input and guidance since the Sector's inception in 1989.

In October 1990, the Committee established its long-term Mission Statement and Goals. These are:

- **The Sector will provide a link between industry, labour, interest groups and all levels of government in Nova Scotia, to foster the benefits of environmentally sensitive economic development for the Province.**

Within this mandate it will work towards the following:

- *Promoting environment as an economic opportunity, in particular to encourage the strengthening of the environmental industries sector*
- *Providing a considered private and voluntary sector perspective to the Round Table on Environment and the Economy and collaborate as appropriate in the analysis of issues*
- *Advising the Voluntary Planning Board on the integration of environmental issues into sustainable economic development policies and programs of the Government of Nova Scotia*
- *Encouraging private and voluntary involvement in the development and application of a sustainable development/conservation strategy for Nova Scotia.*

The Voluntary Planning Board approved the Committee report titled *"Towards Sustainable Development in Coastal Areas"*.

The Committee's Economic Incentives Sub-Committee, in cooperation with the Nova Scotia Round Table on the Environment and the Economy, held a very successful workshop - "**Good Cents: A Workshop on Harnessing Market Forces for Pollution Control Objectives**" on September 26, 1990 at the Halifax Hilton Hotel. The primary objective of the workshop was to educate key decision makers in the public and private sector, on the role of various economic mechanisms as alternatives or supplements to command and control regulations.

The Committee provided input into the Economic Strategy process and recommended to the Voluntary Planning Board that the Economic Strategy be linked with the Sustainable Development Strategy being developed by the Nova Scotia Round Table on the Environment and the Economy.

The Committee is currently working on:

- *Arranging a meeting of Nova Scotia environmental industries to discuss the formation of an industry association*
- *Reviewing the provincial Action Plan relative to achieving goals and commitments of the National Task Force*
- *Identifying issues with a sustainable development context which Voluntary Planning Sectors should be addressing*
- *Reviewing the impact on project development of the environmental regulatory process in Nova Scotia.*

Fisheries

Chairman - Clifton Thomson

Throughout the year the Sector held several meetings addressing a wide range of issues. Members received a presentation on the proposed Economic Strategy and forwarded their comments and suggestions to the CORE Committee of Voluntary Planning.

The Sector also discussed Environment and Economy's paper - *"Towards Sustainable Development in Coastal Areas"* - whereby members expressed concerns regarding the document and changes were made to accommodate the concerns. The members feel that although the traditional fishery does not require a preemptive right, it does require some form of protection in the coastal areas.

The Sector also has a representative on the Natural Resources Education Committee.

Other topics/issues discussed by the members include:

- *Nova Scotia Health Services Tax exemptions for "bona fide" fishermen (recommendations made)*
- *The implications of the Federal "Cost Recovery Program" to the fisheries*
- *The pay equity implications, particularly to the processing sector*
- *The proposed Economic Strategy paper (strong opposition to inaccurate assertions made by the O'Farrell report in the paper)*
- *The use of cellular phones as a secondary means of communication*
- *The Gulf of Maine Action Plan*
- *The Conservation Development Strategy*
- *The importance of aquaculture, and its lack of recognition as an industry in Nova Scotia*
- *The anti-exposure work suit (recommendations made against its mandatory use).*

Members met with Air Canada Cargo representatives regarding problems facing the industry in shipping their products within North America, to Europe and the Far East.

Finally, members discussed and rated issues to be dealt with in the coming months.

Forestry

Chairman - Diana Blenkhorn

The Forestry Sector has met nine times over the course of the year and has dealt with numerous issues. Drafts 6 and 7 of the *"Primary Forest Products Marketing Board Proposal for the Organization and Registration of Woodlot Owners in Nova Scotia"* have been of particular interest to the members. The draft proposals and subsequent discussions were the subject of an entire meeting. The Sector also met with the Minister regarding draft 7. Other issues discussed include:

- *The GST and the problems it presents for the industry*
- *The proposed Economic Strategy paper*
- *The Natural Resources Education Committee (appointee to the committee)*
- *The proposed Occupiers' Liability Legislation (recommendations made)*
- *Support in principle for a Registered Professional Foresters Association in Nova Scotia*
- *The Federal - Provincial Forestry Cooperation Agreement (suggestions made for inclusion in the next agreement)*
- *The coyote situation in Nova Scotia*

Finally, members listed, discussed and rated agenda topics to be addressed in the upcoming year.

Health Care

Chairman - Ron Smith

Jerry Amirault, Chairman of the Sector since its inception in 1987, resigned in May 1990. Ron Smith, the Vice-Chairman, replaced Jerry as the Chairman and Johanna Oosterveld is the new Vice-Chairman. Many thanks are owed to Jerry for guiding the Sector through the Royal Commission on Health Care process.

The Sector has developed new Terms of Reference and expanded its membership to fill perceived gaps in representation of the health care field.

In December, the Sector met with the Honourable G. Moody, Minister of Health, and the Deputy Minister Wayne Grady. The meeting provided members an opportunity to address their comments on the Department's response to the Royal Commission Report directly to the Minister and Deputy. Generally, there was support for the Department's plan, however there were several questions regarding definition and implementation.

The Sector has identified several issues of interest - public education and communication, alternative delivery methods of health care, information systems - and will address these through the use of working committees throughout the year. Also, members will continue to monitor the Department's implementation of its plan and respond/comment where appropriate.

Finally, the Sector continues to seek a link with the newly formed Provincial Health Council.

Human Resources

Chairman - Ray Ivany

On September 25, 1990 Raymond Ivany assumed the duties of Sector Chairman. The Sector reaffirmed its mandate and defined its action plan as follows:

- *To provide input into the Economic Strategy Process*
- *To examine the Community College System as part of the integrated model of education and training systems in Nova Scotia*
- *To examine the needs of the private sector in Nova Scotia and assess the ability of the educational system to respond to the needs*
- *To examine strategies to improve collaboration between the public schools system, community colleges and universities.*

A majority of Sector members participated in the Honourable Joel Matheson's consultation session "**Action Through Partnerships**" on November 19 and 20 at the World Trade and Convention Centre.

Two of the Sector's meetings were held jointly with CORE's Human Resources Issue Group resulting in a position paper updating the *"People"* lever of the proposed Economic Strategy.

Land Resources Coordinating Council

Chairman - Lester Settle

Donald M. Duncan retired as Chairman of LRCC on May 23, 1990. Heartfelt thanks and appreciation was extended to Mr. Duncan for effectively chairing LRCC since November 25, 1987. Lester Settle, long-time LRCC member, assumes the duties of Chairman.

The newly established Natural Resource Education Committee held its first meeting on June 25, 1990. The goal of the Committee is to develop and coordinate the implementation of strategies to educate and to facilitate the spread of information to Nova Scotians about their natural resources, and the use and wise management of these resources in an environmentally sensitive manner. Three strategies are proposed by the Committee:

- *Data collection, review and maintenance*
- *Integration and cooperation among government departments and the private sector*
- *Maximizing the opportunity for natural resources education for the public school system and the general public.*

LRCC's bid to host the 7th International Caretakers of the Environment Conference in Nova Scotia (the first in Canada) in 1993 was approved at the 4th International Conference held at Bristol, England in June 1990.

Caretakers of the Environment International (CEI) is a global network of secondary schools interested in environmental education. CEI sets the aims, objectives, position statement, role of the local organizing committee, criteria for delegate selection, funding and official languages for the International Conference.

LRCC expects to involve a maximum of 300 students from up to 50 countries. The conference is scheduled to be held from June 25 - 29, 1993 at the Nova Scotia Agricultural College in Truro. The theme will be "**Environment and Natural Resources**".

At the request of LRCC, Mr. Douglas Keefe, Senior Advisor Policy and Planning, Department of Attorney General, produced *"A Proposal for Reform of Occupiers' Liability in Nova Scotia"*. The objective of the proposal is to encourage public consideration in simplifying occupiers' liability, in order to afford occupiers and visitors alike greater certainty with respect to their rights and liabilities.

The proposal recommends adoption of the England, and Manitoba approach to legislative reform in this area by imposing a common duty of reasonable care and establishing criteria for foreseeability.

Very encouraging meetings on abandoned rail lines were held with the Ministers of Transportation and Communications - Hon. G. Moody and subsequently the Hon. D. McInnes. Both Ministers supported the Voluntary Planning position paper concerning the disposal of abandoned rail lines. The Ministers also advised members they are currently negotiating with D.A.R to purchase the Coldbrook - Yarmouth line. LRCC agreed to work in close cooperation with the Department's Policy and Planning division, particularly as it relates to providing private sector input into the long-term planning process.

LRCC Silvilog 90 project was successfully concluded at the Chignecto Management Area in Cumberland County between September 13 - 16, 1990. The event drew approximately 14,000 people. LRCC coordinated the activities of 19 of its member landowner - landuser organizations. The organizations worked together voluntarily as "partners in stewardship" by building a log cabin on site, and individually displaying and promoting themes of "Ask Permission First" and "Respect the Land".

LRCC launched its ten year Waste Management Awards Program for Schools in February 1990. The program encourages students, teachers and communities to work together for a cleaner environment. Participating schools are designated Waste Management Schools and depending on the scope of the project they undertake earn a gold, silver or bronze certificate award. The program has been extremely successful in its first year, involving 90 of the 550 schools in Nova Scotia.

Finally, LRCC is currently assessing:

- *The effectiveness of the Planning Act's "sub-division by instrument" regulations*
- *The concerns relative to possible introduction of game farming/ranching in Nova Scotia*
- *The need for establishment of a "Land Use Commission" in Nova Scotia.*

Manufacturing

Chairman - Gordon Jones

Following a re-organization in 1989-90, the Manufacturing Sector met twice in the past year. The membership represents a cross section of geographic areas, industry types and sizes of operation.

The initial topics addressed by the Sector included:

- *Pay Equity*
- *Workers' Compensation*
- *Financial constraints*
- *Maritime economic cooperation.*

Extensive input was provided by members to the Economic Strategy process through two presentations made to the Committee.

In the coming year the Sector will continue to explore issues which impact on the competitiveness of Nova Scotia manufacturers. In this regard, representatives from the Council of Maritime Premiers and the Federal Business Development Bank will be invited to meet with the Sector.

Mineral Resources

Chairman - Greg Isenor

The Sector has been relatively inactive this year and met once to deal with the proposed Economic Strategy paper. A lengthy discussion on the Strategy's possible impacts on the mineral resources sector led to several suggestions for inclusion in the paper.

A Sector representative was chosen to be a member of the Natural Resources Education Committee, and will be providing sector specific information to the Committee for eventual inclusion in the school system curriculums.

Finally, the Sector will meet soon to comment on the Economic Strategy Consultation Paper, and will also be discussing financial incentives for the industry - particularly how to attract more investors in Nova Scotia.

Professional Services Industry

Chairman - Hugh Vincent

The Sector continues to remain in abeyance; however, it did meet twice to respond to presentations on the Economic Strategy process. The Sector plans to meet to discuss and react to the Economic Strategy Consultation Paper.

Research and Development

Chairman - Arthur Sager

The Committee met once in 1990 to consider and comment on the Economic Strategy process.

Small Business Development

Chairman - Peggy Godfrey

In early December the Chairman co-hosted a series of regional meetings with the Hon. K. Streatch, Minister, Small Business Development Department. Four meetings were held - Sydney, Truro, Kentville and Yarmouth - with representatives from small businesses, and business organizations to discuss the challenges currently facing them; particularly, G.S.T and banking/financial constraints.

The input from these meetings was consequently used to convey the concerns of Nova Scotia business in a meeting with representatives from the major banks, as well as a meeting with the Hon. Tom Hockin, Federal Minister of State for Small Business.

The Committee has met twice to address the Economic Strategy.

Due to the reorganization of Government the Committee is reconsidering its mandate and work plan.

Taxation

Chairman - Edwin Harris, Q.C.

The Goods and Services Tax (G.S.T) continues to be an item of interest to the committee. Throughout the year members have met several times with the Hon. G. Kerr to discuss the G.S.T and its impact on the Province's economy and the provincial budgetary deficit. The Committee also met with the Auditor General, Mr. Paul Cormier.

Mr. Ronald Begg, President of Working Ventures Canadian Fund Inc. (a labour sponsored venture capital fund) made a presentation to the Committee and solicited the Committee's assistance in approaching the Provincial Government to participate in the Fund. The Committee will be making its recommendations to the Voluntary Planning Board Executive.

Finally, the Committee will continue to deal with issues concerning the Province's deficit position and make recommendations as necessary.

Tourism

Chairman - Bruce Anderson

As other Sectors in Voluntary Planning, the Tourism Sector had an opportunity to address the Economic Strategy presentation and discuss its implications for the Tourism industry.

The Tourism Sector also has an appointed representative on the Natural Resources Education Committee.

Upon last year's restructuring the Sector created 3 Sub-Committees, each charged with a specific area of activity. **The Market Development Sub-Committee**, in response to a challenge issued by the Minister of Tourism and Culture in March 1990, together with the Marketing Committee of the Tourism Industry Association of Nova Scotia (TIANS) and the Marketing Section of the Department of Tourism and Culture, worked all year on developing a 5 year marketing plan. The plan was recently presented to the Minister by the industry and it will be monitored for implementation in the coming months.

The Product Sub-Committee, in cooperation with the Sector, is working on a product development strategy for the industry. The strategy is expected to be completed in the coming months.

The Organization Sub-Committee is working on the current organizational structure of the industry and examining ways of reducing the fragmentation problem faced by the industry.

Sector members have also had the opportunity to discuss:

- *The Federal Cost Recovery proposal impacts on marine and more specifically airports and their implications for the industry*
- *The Pay Equity initiative*
- *The reduction of the industry's fragmentation problem*
- *The Economic Strategy Consultation Paper (suggestions forwarded)*

Finally, the Chairman and the President of TIANS have met several times with the Minister for Tourism and Culture regarding a number of different industry and government initiatives.

Transportation

Chairman - Elwood Dillman

This past year the Transportation Sector has been active in providing input to a number of provincial initiatives. Through a written submission, the Sector participated in the Department of Transportation and Communication's long-range planning process - Travel 2000.

The Sector also provided input to the Economic Strategy process through presentations made to the committee.

The Sector continues to press for the development of an intermodal terminal in Halifax.

During the year the Sector monitored a number of issues; Federally, these included:

- *Transport Canada's policies on cost recovery for air and marine services, and on substance use in safety-sensitive positions*
- *The elimination of "At and East" export rates on grain and flour*
- *A study on the financial viability of Maritime grain elevators*
- *Amendments to the Coasting Trade and Commercial Marine Activities Act and the trucking industry's concerns.*

At the Provincial level the Sector monitored:

- *The competitive position of the Port of Halifax*
- *The extension in the period of operation for the CN Marine Ferry service between North Sydney and Argentia*
- *The abandonment of rail lines*
- *The development activities at the Halifax International Airport*
- *The 100 series highway improvements*
- *The implementation of the National Safety Code in Nova Scotia.*

Sector and Committee Recommendations 1990 - 1991

CORE

Recommendation	To Whom	Date	Outcome
Presentation of Economic Strategy Framework paper	Cabinet	Nov/90	Support from Cabinet to proceed
Presentation of Communications Management Sub-Committee communication - consultation approach and secondment team concept	Cabinet	March/91	Voluntary Planning undertakes the communication - consultation process

Workers' Compensation

Recommendation	To Whom	Date	Outcome
Consensus recommendations on - rehabilitation, prevention/safety, consultation and costing - aspects of Bill 99	Select Committee of Legislature	Oct/90	Recommendations by Select Committee on further actions Voluntary Planning could take

Construction

Recommendation	To Whom	Date	Outcome
Letter from Sector and Board to Cape Breton Building Trades Council re: ongoing involvement in Voluntary Planning and appointment of Labour Co-Chair representative	President of Cape Breton Building Trades Council	May-Nov/89	Further contact required
Letter from Sector requesting formal response from Government of Nova Scotia on Strategy 2000	Mr. L.J. Redmond, Deputy Minister, Cabinet Secretariat	Nov/89	Letter from the Board forwarded to Chairman of Management Board. Response received Nov./90 that matter forwarded to Chairman of Policy Board and Government Services Deputy Minister - meeting pending
Energy issues of interest to the construction industry	Energy Sector	Feb/90	Incorporation into Energy Sector Report
Establish joint government/private sector task force to develop a strategy on infrastructure renewal	Mr. L.J. Redmond, Deputy Minister, Cabinet Secretariat	April/90	Strategy development is ongoing
Construction Sector participation in administering a health and safety conference in the Fall of 1991	Voluntary Planning Board	Nov/90	Sector to take lead role in the conference planning

Energy

Recommendation	To Whom	Date	Outcome
Letter noting support of an updated Nova Scotia Energy Strategy for the 1990's	Hon. J. MacIsacc, Minister, Mines and Energy	April/90	Appointment of Sector representative to departmental Steering Committee for the development of the strategy

Environment and Economy

Recommendation	To Whom	Date	Outcome
Approved new Committee mandate and established 7 Task Groups	Voluntary Planning Board		
Production *"Towards Sustainable Development in Coastal Areas"*	Voluntary Planning Board	Nov/90	Approved and circulated to UNSM, Mayors and Wardens, Federal and Provincial Governments, etc.
Recommendations from "Good Cents" workshop	Voluntary Planning Board	Sept/90	
Human resource development recommendations	CORE committee	Continuous	Inclusion in the Nova Scotia Economic Strategy
Link between Sustainable Development Strategy, being developed by NS Round Table on the Environment and Economy, and the Economic Strategy	Voluntary Planning Board	Nov/90	Meeting between representatives of two processes

Fisheries

Recommendation	To Whom	Date	Outcome
Changes to Health Services Tax exemptions for fishermen	Hon. G. Kerr, Minister, Finance	Oct/90	No response
Clam Shuckers and standards for cooked lobster	Hon.D.McInnes, Minister, Fisheries	Oct/90	Partial verbal response
Follow-up to Health Services Tax Exemption letter with additional request for exemption for building material for private wharves	Hon. G. Kerr	Nov/90	Received response Feb/91 - request denied
Cellular phones as a secondary means of communication	Mr. K. Curren, Atlantic Regional Director General, Canadian Coast Guard	Dec/90	No response
Concern and removal of inaccurate references of O'Farrell Report contained in Economic Strategy paper	Bill MacLennan, Chairman, CORE Committee	Dec/90	Agreement to concerns and removal of inaccurate references
Creation of the right atmosphere for the development and attitude for aquaculture in Nova Scotia	Hon. D. McInnes	Jan/91	Response Feb/91
Termination of advertising campaign for the exposure work suit, until controversy surrounding the suit is settled - the industry feels is unsafe	Mr. K. Curren	Feb/91	No response

Forestry

Recommendation	To Whom	Date	Outcome
Request for Primary Forest Products Marketing Board Proposal Draft 7 and once finalized 30 days to comment	Hon. C.W. MacNeil, Minister, Lands and Forests	April/90	Response May/90
Sector comments on Draft 7	Hon. C.W. MacNeil	Oct/90	Response Oct/90
Question regarding Draft 7	Solicitor of the Primary Forest Products Marketing Board	Nov/90	Response clarifying questions
Unacceptability to Forestry Sector of proposed Occupiers' Liability Legislation in its present form	Mr. D. Keefe, Senior Advisor Policy and Planning, Attorney General	Jan/91	Response indicating more work will be done on the proposal
Support in principle for a Registered Professional Foresters' Association	Hon. C.W. MacNeil	Jan/91	None required

Health

Recommendation	To Whom	Date	Outcome
Establish link with the Provincial Health Council	Minister and Deputy Minister of Health	Jan/91	Response suggesting Sector contact Health Council directly
General support for Department's "Health Strategy for the Nineties" and announcement of the Provincial Health Council	Minister and Deputy Minister of Health	Jan/91	Acknowledgement from Minister

Need for identifying, gathering, and reporting information which may be used in measuring health outcomes	Minister and Deputy Minister of Health	Jan/91	Establishment of sub-committee with department resource person
Terms of Reference	Voluntary Planning Executive and Board	Dec/90	Suggested changes and subsequent approval

Human Resources

Recommendation	To Whom	Date	Outcome
Suggestions on the Human Resources Section of the Economic Strategy paper	CORE Committee and Human Resources Issue Group (Voluntary Planning)	Continuous	Inclusion of suggestions

Land Resource Coordinating Council

Recommendations	To Whom	Date	Outcome
Proposed LRCC Natural Resources Education Committee charter meeting	Voluntary Planning Executive	June/90	Approval and Committee work under way
Strong support for the Maritime Provinces Land Information Corporation, and encouraging Province to assist in ensuring implementation of this regional project	Hon. R. Bacon, Premier, Nova Scotia	Oct/90	
Proposal for LRCC hosting 7th International Caretakers of the Environment Conference in 1993	Voluntary Planning Board	Nov/90	Approval and Committee work well under way

The Province obtain title of all abandoned rail lines in Nova Scotia and develop a mechanism to determine their best use	Hon. G. Moody/Hon. D. McInnes, Ministers, Transportation and Communications	Sept/Dec /90	Development of good working relationship with the Minister and the planning division of the department
Request for Proposal on reform of Occupiers' Liability Legislation in Nova Scotia	Mr. D. Keefe, Senior Advisor Policy and Planning, Attorney General		Development of a proposal
Distribution of proposal on Occupiers' Liability Legislation reform for comment	LRCC, Forestry, Agriculture Sectors, and Voluntary Planning Board	Oct/Nov/ 90; Jan/91	Suggested changes

Manufacturing

Recommendation	To Whom	Date	Outcome
Approach Medical Society re: role in rehabilitation of injured workers	Voluntary Planning Board	Nov/90	To be considered in planning 1991 health and safety conference
Letter to Cabinet stressing need for interface with other Maritime provinces on legislation impacting Nova Scotia Business	Voluntary Planning Board	Nov/90	Presentation by Council of Maritime Premiers to Board. Council representative to attend Sector meeting
Invitation to Federal Business Development Bank to discuss their mandate with the Sector	Federal Business Development Bank	Pending	Will extend invitation to attend a Fall Sector meeting

Tourism

Recommendation	To Whom	Date	Outcome
Suggestions re: Economic Strategy paper particularly - emphasize importance of industry using Federal and Provincial statistics; lack of emphasis on tourism as a "traded services"	Bill MacLennan, Chairman, CORE	May/90	Greater recognition of tourism industry value in the Economic Strategy paper
Requesting development of database of who's who in Nova Scotia Tourism	Ron Lane, President, TIANS	May/90	
Follow-up points to meeting with Sector Chairman, TIANS President and Minister of Tourism and Culture	Hon. R.J. Thornhill, Minister, Tourism and Culture	Oct/90	None requested
Letter re: Sector's interest in examining long-range structure of the industry and its organization	Ron Lane	Dec/90	None requested
5 year Marketing Plan	Hon. R.J. Thornhill	Jan/91	None requested
Suggestions, areas of disagreement re: Economic Strategy Consultation Paper	Bill MacLennan	March/91	

Transportation

Recommendation	To Whom	Date	Outcome
Letter requesting that proposed amendments to Motor Carrier Act be presented at next session of Legislature	Hon. T. McInnis, Minister, Attorney General and Hon. G. Moody, Minister, Transportation and Communication	Sept/89	Acknowledged, for consideration at 1990 session. 1991 update: no action taken at the 1990 session of Legislature

Letter supporting Truro Chamber of Commerce efforts in encouraging improvements to Highway 104	Hon. G. Moody	Nov/89	Response indicated that survey work was planned for Winter '90 and construction slated for 1991 - 1992. 1991 update: Minister announces registration of Environment Assessment plans for proposed improvements
Written submission to Travel 2000 - Transportation Department's long-range planning process	Hon. G. Moody	March/90	
Letter requesting support in facilitating discussions between interested parties on intermodal terminal	Mr. L.J. Redmond	May/90	
Letter requesting confirmation of July implementation for National Safety Code Standards in Nova Scotia	Hon. G. Moody	June/90	Update provided by Department at August Sector meeting
Letter re: active participation on Sector by Department of Transportation	Hon. G. Moody	June/90	Department represented at subsequent Sector meetings
Letter expressing concern about potential truckers' blockade	Hon. G. Moody	June/90	Response advised communications taking place with Federal Minister of Transport. Response from Solicitor General confirming Department and police aware of situation

Letter urging consideration of intermodal terminal in Halifax as a matter of priority	Mr. Marvin Blackwell, Vice-President, CNR	Aug/90	Response noting strategic importance of the terminal but citing financial constraints hampering progress
Follow-up letter by Sector reiterating significance of project		Oct/90	
Letter urging consideration of Provincial/Federal cost-sharing for access road to proposed intermodal terminal site	Hon. D. Cameron, Minister, Industry, Trade and Technology	Aug/90	Response from Minister advising of project review by Provincial and Federal department officials
Letter urging consideration of intermodal terminal aspects involving the City	Mayor R. Wallace and Halifax City Council	Jan/91	
Request for consideration of increasing pressures on the Port of Halifax's competitive position	Voluntary Planning Board	Jan/91	Letter from Board to Federal Minister of Finance supporting transportation efforts by provincial Departments of Transportation and I.T.T
Request letter be sent to Premier re: appointment of co-ordinator to facilitate intermodal project	Voluntary Planning Board	Jan/91	Letter sent to Hon. R. Bacon, Premier, from the Board
Letter re: concern about transport subsidy references in O'Farrell report	Mr. T. Merriam, Deputy Minister, Industry Trade and Technology	Jan/90	Response acknowledging deficiency in report re: transport subsidies

Letter encouraging support of provincial efforts on Port of Halifax competitive position	Mr. E. Harris, Chairman, Taxation Sector	April 91

Acknowledgements

Mr. W. E. (Bill) MacLennan

Under the able Chairmanship of Mr. Bill MacLennan the CORE Committee has developed a solid Economic Strategy Framework. We have been very fortunate to have had Mr. MacLennan's abilities, perseverance and strong beliefs guiding the Economic Strategy process. His commitment to the process and the principles contained in *Our Province - Our Future - Our Choice* have been an example to everyone associated with the project. During the development of the Paper Mr. MacLennan often undertook a demanding schedule to personally meet with key opinion leaders from business, labour, government, and community associations in order to gain additional insights and feedback on the concepts, and options being considered for inclusion in the Paper. On behalf of all the Voluntary Planning members we extend our sincerest thank you's on a job well done.

Mr. MacLennan, formerly President and General Manager of Farmer's Cooperative Dairy Ltd., is currently the Executive Director of the Atlantic Institute of Biotechnology.

Mr. MacLennan has been active in business circles for many years and has served on numerous boards including the Victoria General Hospital, the Nova Scotia Research Foundation Corporation, the Canadian Institute for Fisheries Technology, and the National Dairy Council to name a few.

Communication Management Team

We would like to thank the seconded communication team members, and their organizations, for agreeing to assist us in this important project. The seconded communication team members and their respective sponsors are:

- **Marsha Andrews**, Nova Scotia Sports and Recreation Commission
- **Pam Harrison**, Cumberland Development Authority
- **Pat Johnson**, Government Services
- **Marilyn MacDonald**, Dalhousie University
- **Duncan Moss**, Government Services
- **Janice Nugent**, Small Business Development
- **Jennifer O'Brien**, Maritime Life Assurance
- **Lousie Van Wiele**, Maritime Life Assurance

Special Tribute

Voluntary Planning was saddened during the year by the loss of two valued members; Mr. Paul Moore, Past Chairman of the Tourism Sector, and Mr. Clayton d'Entremont, member of the Fisheries Sector.Their loss will be greatly felt.

Mr. Paul Moore owned and managed the Kitchen Garden Restaurant in Yarmouth. As a member and later chairman Paul contributed greatly to the activities of the Tourism Sector. In his capacity as Chairman Paul undertook the difficult task of restructuring and reorganizing the Sector so that it could better represent the private sector.

Mr. Clayton d'Entremont managed St. Mary's Bay Fisheries Ltd. in Meteghan. Clayton was very active in the industry and participated on numerous government-industry advisory groups. Clayton's knowledge and interest in the betterment of the industry was of considerable value to the activities of the Fisheries Sector.

Appendix

Voluntary Planning Board Executive

Mr. Allan C. Shaw	Chairman, Executive
Mr. Robert P. Radchuck	Vice Chairman, Executive
Mr. Elwood Dillman	
Mr. E. C. Harris, Q.C.	
Mr. Fern Tardif	
Mr. Charles (Junior) Weir	

Voluntary Planning Board Members

Mr. Alan C. Shaw	Chairman, Board
Mr. Robert P. Radchuck	Vice Chairman, Board
Mr. Bruce Anderson	Chairman, Tourism
Mr. Allan Bell	Co-Chairman, Environment and Economy
Ms. Diana Blenkhorn	Chairman, Forestry
Mr. Paul Campbell	Member at Large
Mr. Rick Clarke	Member at Large
Mr. Mederic Comeau	Member at Large
Mr. Ray Côté	Co-Chairman, Environment and Economy
Mr. Nick Coyle	Member at Large
Mr. Gary Croswell	Chairman, Energy
Mr. Elwood Dillman	Chairman, Transportation
Mr. Don Downe	Member at Large
Mr. J. D. Eisenhauer	Member at Large
Ms. Margaret (Peggy) Godfrey	Chairman, Small Business Development
Mr. Edwin C. Harris, Q.C.	Chairman, Taxation
Mr. Greg Isenor	Chairman, Mineral Resources
Mr. Ray Ivany	Chairman, Human Resources
Mr. Gordon Jones	Chairman, Manufacturing
Mr. Bob MacClure	Member at Large
Mr. Alex MacDonald	Member at Large
Mr. William MacLennan	Chairman, CORE
Ms. Lynette Mensah	Member at Large
Mr. Thomas G. Merriam	Deputy Minister, Industry, Trade and Technology
Mr. Murray Nicoll	Co-Chairman, Construction
Mr. Bob Ojolick	Member at Large
Mr. Denis Richard	Member at Large

Mr. Arthur Sager	Chairman, Research and Development
Prof. John T. Sears	Member at Large
Mr. Lester Settle	Chairman, Land Resources Coordinating Council
Mr. Ron Smith	Chairman, Health Care
Mr. Joe Shannon	Member at Large
Ms. Elaine Sibson	Member at Large
Mr. Dick Smyth	Member at Large
Mr. Fern Tardif	Co-Chairman, Construction
Mr. Clifton Thomson	Chairman, Fisheries
Mr. Earl Tubrett	Member at Large
Mr. Hugh B. Vincent	Chairman, Professional Services Industry
Mr. Charles (Junior) Weir	Member at Large
Ms. Sandra Whitehead	Member at Large
Mr. Peter Wile	Chairman, Agriculture
Ms. Heather Williams	Chairman, Community Development

Outgoing Chairman

Gary Croswell	Energy
Arthur Sager	Research and Development
Robbie Shaw	Co-Chairman Environment and Economy
Bill Skrynsky	Human Resources
Heather Williams	Community Development

Outgoing Board Members

Marilyn Cook
Prof. H. R. Oldale
Bob MacClure
Sandra Whitehead

Voluntary Planning Staff

Elizabeth Mills	Executive Director
Rita Fraser	Sector Coordinator
Sergio Greguoldo	Sector Coordinator
Michelle Harnish	Secretary
John MacGregor	Sector Coordinator
Margaret (Peta) Martin	Logistics Coordinator
Peggy Tibbo- Cameron	Sector Coordinator
Ruby Watson	Senior Office Secretary

Voluntary Planning Publications

Voluntary Planning Board	Submission to Select Committee on Workers' Compensation Act
CORE	Economic Strategy, *Our Province - Our Future - Our Choice*
Energy	*A New Outlook*
Environment and Economy	*Towards Sustainable Development In Coastal Areas*
Transportation	Submission to Department of Transportation - Travel 2000

Joint Publications

Tourism Sector, Toursim Industry of Nova Scotia (TIANS), Marketing Section of Tourism and Culture Department	Five Year Marketing Plan

Calendar of Special Meetings and Events
1990

6 - 7 April	Economic Strategy Development Round Table II
23 April - 23 May	First Round of Sectoral Consultations on the Economic Strategy
31 May - 1 June	Economic Strategy Development Round Table III
5 June	Lois Stevenson address to CORE on "Promoting Entrepreneurship"
	Patrick O'Farrell address on "Competitiveness of Nova Scotia Small Manufacturers"
5 - 6 June	Presentation of Economic Strategy Principles and deliberations at the Atlantic Provinces Economic Council (APEC) symposium on "Atlantic Canada Tomorrow"
13 June	Construction Sector meeting with Deputy Ministers and Senior staff of Cabinet Secretariat and Departments of Environment, Health and Fitness, Municipal Affairs, and Transportation and Communications
25 June	LRCC awarded host of the 7th International Caretakers of the Environment Conference in Nova Scotia - the first in Canada - in 1993
July	Numerous individual meetings with Cabinet Ministers and Community Leaders on the Economic Strategy
22 - 23 August	Economic Strategy Development Round Table IV
12 - 14 September	Presentation of the Economic Strategy deliberations at Atlantic Canada Opportunities Agency's (ACOA) New Brunswick Consultation session

1990

12 September	Meeting with Hon. G. Moody, Minister, Transportation and Communications to review Voluntary Planning's position concerning disposal of abandoned rail lines in Nova Scotia
13 - 16 September	Participation of 19 members of the Land Resources Coordinating Council at Silvilog '90. Silvilog '90 attracts 14,000 people.
17 September	Margaret (Peta) Martin joins Voluntary Planning staff as Logistics Coordinator
17 September	Presentation to Canadian Manufacturers' Association on the principles of the Economic Strategy
26 September	"Good Cents: A Workshop on Harnessing Market Forces for Pollution Control Objectives" hosted by Environment and Economy Committee
3 October	Briefing session with Premier Bacon
17 October	Council of Applied Science and Technology Annual Meeting
28 - 30 October	APEC Annual Conference "Atlantic Development Strategies and Prospects for the 1990's"
8 November	Full Day Briefing Session with Cabinet on the Economic Strategy
15 November	Department of Health and Fitness pre-release briefing on "Health Strategy for the 90's: Managing Better Health"
19 - 20 November	"Action Through Partnerships" Conference on the Community College System sponsored by the Department of Advanced Education and Job Training

1990

November - December	Second Round of Sectoral Consultations on the Economic Strategy
4 - 7 December	Four Regional meetings on issues of concern to small business, co-hosted by Hon. K. Streatch, Minister, Small Business Development and Ms. Peggy Godfrey, Chairman, Small Business Development Committee.
7 December	Meeting with Hon. D. McInnes on the disposal of abandoned rail lines in Nova Scotia
10 December	Ms. Godfrey attends with the Hon. K. Streatch briefing sessions with Federal Minister of State for Small Business Hon. Tom Hockin re: findings of December 4 - 7 regional meetings
14 December	First meeting of the Small Business Development Committee

1991

23 January	Economic Strategy Briefing Session with Mr. Wynne Potter, Vice President Nova Scotia, ACOA
26 January	Presentation at the 6th Annual Convention of the Nova Scotia Council of Labour
30 January	Economic Strategy Briefing Session with Mr. Vince MacLean, Leader of the Official Opposition
February	Outside readers review draft consultation paper
	Numerous meetings with several industry associations on the Economic Strategy

1991

6 February	Achieve Group Inc. presentation on Quality
11 February	Economic Strategy Briefing Session with Ms. Alexa McDonough, Leader of the NDP, and Mr. John Holm, MLA.
27 February	Briefing Session with Liberal Party Caucus
6 March	Briefing Session with Hon. D. Cameron, Premier
7 March	Briefing Session with Cabinet re: Economic Strategy Consultation Paper, and Consultation/Communication Process
14 March	Economic Strategy Briefing with the Federation of Labour Executive
22 March	Start up of seconded team; work session and reception at the Red Room
28 March	Ruby Watson, Senior Office Secretary, leaves Voluntary Planning on a two year secondment with the Canadian Intergovernmental Conference Secretariat in Ottawa